



**1H 2017 Results  
Investor Presentation**

# Important notices

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All dollar values are in Australian dollars (A\$) unless otherwise stated.

# 1H 2017 Financial Dashboard


Revenue

**\$86.9m**

 17.5% on 1H16

EBITDA

**\$23.8m**

 6.6% on 1H16

NPATA<sup>1</sup>

**\$15.3m**

 9.6% on 1H16

EPS<sup>2</sup>

**8.5 cents**

 7.2% on 1H16

DPS

**3.0 cents**

Same as 1H16

Net Cash

**\$15.4m**

1. NPATA = Net profit after tax excluding amortisation of acquired intangibles (refer page 4)
2. Basic EPS based on NPATA

# 1H 2017 Highlights

- **Revenue of \$86.9m** – 17.5% up on 1H16 and included:
  - \$3.2m or 4.5% underlying<sup>1</sup> growth in our core billing revenue on a constant currency basis
  - offset by a \$4.4 million reduction due to currency movements
  - \$14.7m 6-month contribution from US-based Solutions business (SaaS billing & outsourcing solution for energy retailers)
  - \$1.1m 2-month contribution from UK-based HiAffinity (water billing software)
- **EBITDA of \$23.8m** – 6.6% up on 1H16
  - Equates to a margin of 27.4%, or slightly above 30% if the lower margin Solutions business is excluded
- **Some significant new contract wins:**
  - Addition of MNC Media for PayTV – Indonesia’s largest Pay TV operator
  - Strategic upgrade for Xcel Energy in the US – integrating our complex billing module to manage their commercial & industrial customers
- **On-track to achieve FY2017 guidance:**
  - Revenue in the range of \$165m to \$175m
  - EBITDA margin between 25% and 30%

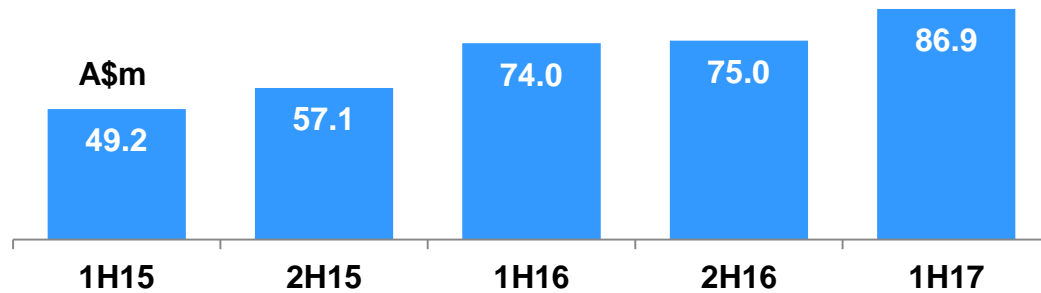
1. Excluding the impact of acquisitions

# Profit overview

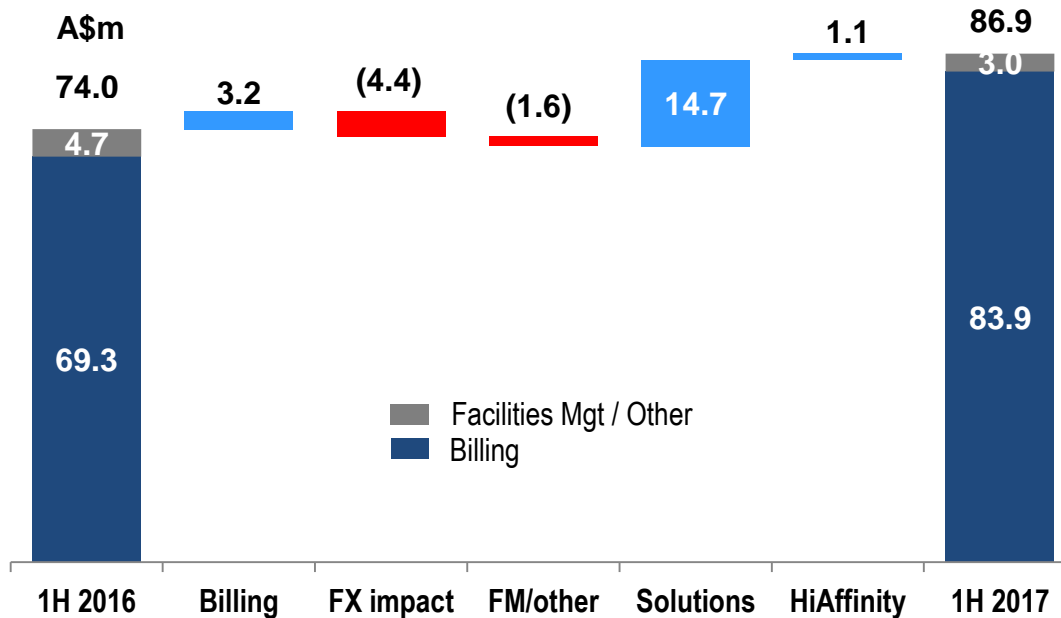
A\$m	1H16	1H17	Variance
Operating revenue	74.0	86.9	▲ 17.5%
<b>EBITDA</b>	<b>22.3</b>	<b>23.8</b>	▲ 6.6%
Depreciation and amortisation	(2.6)	(3.2)	
<b>EBITA</b>	<b>19.7</b>	<b>20.5</b>	▲ 4.5%
Amortisation of acquired intangibles <sup>1</sup>	(1.9)	(2.6)	
<b>EBIT</b>	<b>17.8</b>	<b>18.0</b>	
Net interest	(0.0)	0.1	
Income tax	(5.1)	(4.5)	
<b>NPAT</b>	<b>12.6</b>	<b>13.5</b>	▲ 6.8%
Add back amortisation of acquired intangibles <sup>2</sup>	1.3	1.8	
<b>NPATA</b>	<b>14.0</b>	<b>15.3</b>	▲ 9.6%
<b>EPS (Based on NPATA)</b>	<b>7.9</b>	<b>8.5</b>	▲ 7.2%
<b>EPS (Based on NPAT)</b>	<b>7.1</b>	<b>7.5</b>	▲ 4.4%

1. **Amortisation of acquired intangibles** is the amortisation of identifiable intangible assets (namely technology, trademarks and customer contracts) arising from business combinations
2. On an after-tax basis – tax effected at 30%

# Revenue



Revenue bridge – 1H16 to 1H17



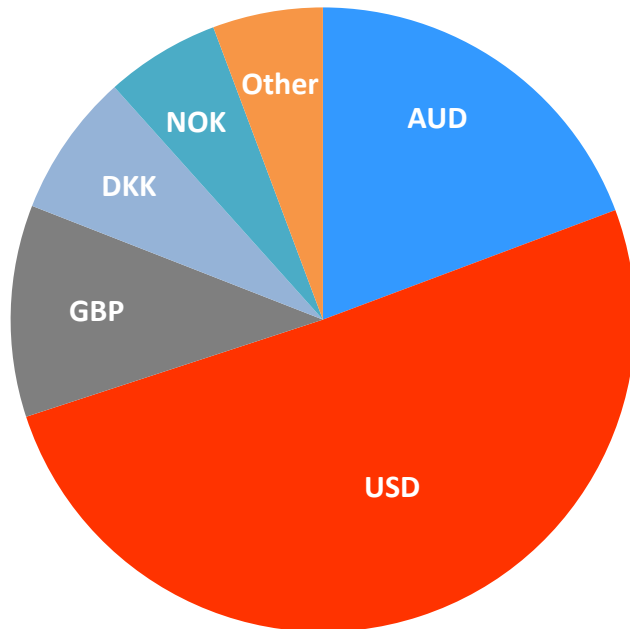
**1H17 revenue of \$86.9m was \$12.9m (17.5%) higher than 1H16:**

- Underlying<sup>1</sup> billing revenue increased \$3.2m or 4.5% on a constant currency basis
- FX movements resulted in a \$4.4m reduction in revenue – with GBP weakness the main contributing factor
- \$1.6m lower revenue from our non-core facilities management/other business – with \$1.3m of the reduction due to the expected movement of our only superannuation fund client to a mainstream system provider (which will be \$2.7m for FY2017)
- The acquisition of the US-based Solutions business effective 1 July 2016 contributed \$14.7m for the half
- The acquisition of the UK-based HiAffinity business effective 1 November 2016 contributed \$1.1m in the 2-month period

1. Underlying billing revenue movement excludes the impact of acquisitions and is on a constant currency basis (i.e. FX neutral)

# Currency impact

Revenue by Currency 1H17

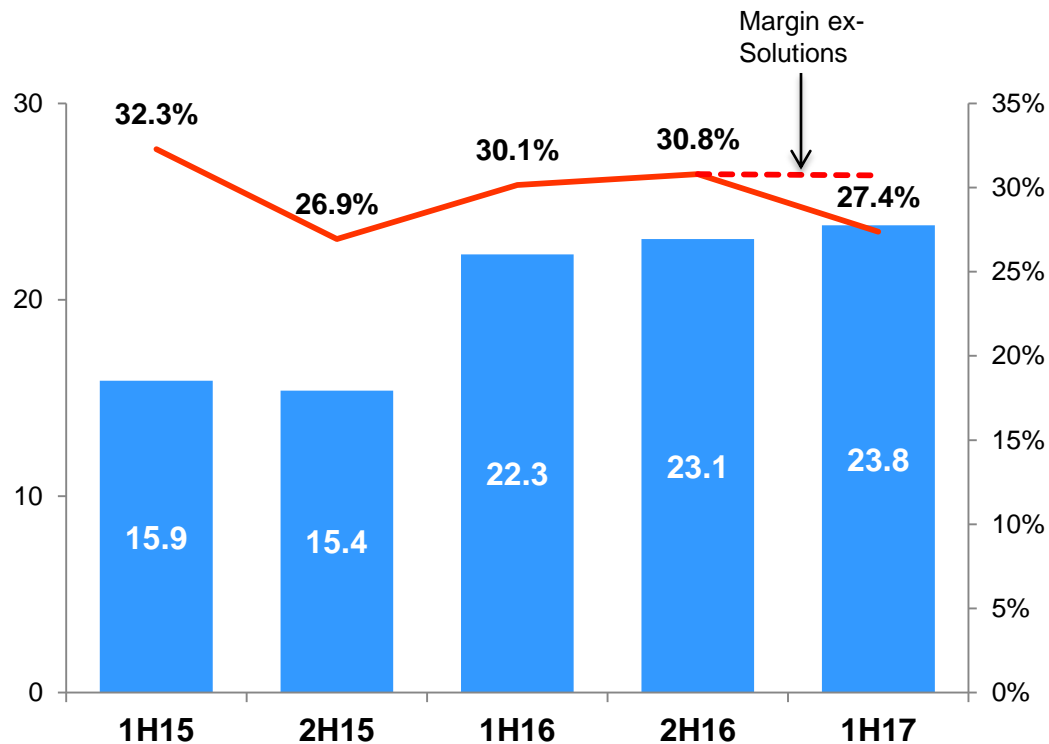


- With the acquisition of the US-based Solutions business, US\$ revenue now accounts for circa 50% of total revenue
- Weakening of the GBP and USD (as well as other currencies) relative to the AUD during 1H17 resulted in a \$4.4m reduction in revenue compared to 1H16:

Currency	1H16 average	1H17 average	Revenue Impact (A\$m)
AUD/USD	0.7231	0.7536	(1.3)
AUD/GBP	0.4713	0.5897	(2.1)
Other			(1.0)
<b>Total</b>			<b>(4.4)</b>

# EBITDA

EBITDA (\$m) & EBITDA margin (%)



- As anticipated with the inclusion of the Solutions business, 1H17 EBITDA margin of 27.4% back in middle of 25%-30% target range
- Excluding lower margin Solutions business (which includes BPO and call centre services), EBITDA margin for the half would have been slightly above 30%



# Cash Flow

A\$m	1H16	1H17
<b>EBITDA</b>	<b>22.3</b>	<b>23.8</b>
Working capital/other	3.3	2.1
Net interest	0.0	0.1
Income tax	(6.8)	(6.4)
<b>Operating cash flow</b>	<b>18.8</b>	<b>19.6</b>
Capex	(0.8)	(2.5)
Capitalised development costs	(2.2)	(3.9)
<b>Free Cash Flow</b>	<b>15.8</b>	<b>13.2</b>
Acquisitions	0.0	(22.8)
Share issues (options exercise)	0.8	1.7
Borrowing proceeds (payments)	(10.0)	2.0
Dividends (net of DRP)	(4.7)	(6.5)
<b>Net Cash Flow</b>	<b>1.8</b>	<b>(12.4)</b>
<b>Cash Balance</b>	<b>23.8</b>	<b>17.8</b>

- \$13.2m free cash flow for the half, \$2.6m down on 1H16 mainly due to:
  - higher capex – a result of investment in customer infrastructure and office moves in London and Auckland
  - increased capitalised development costs (\$3.9m equates to 4% of revenue)
- \$22.8m for acquisitions comprises:
  - \$14.3m for Solutions
  - \$8.5m for HiAffinity

# Current growth drivers

## Pay TV – Emerging Markets

- DTH (Direct to Home) digital signals, combined with a burgeoning middle class in emerging markets, are significant demand drivers for satellite pay TV subscription services
  - Our ICC product is a leading solution in the market for pay TV operators

## Multi-Service Convergence

- Digital network operators are expanding the services they offer to include the full spectrum of broadband, mobile, fixed-line telephony and pay TV
  - Creates billing complexity and the need for more sophisticated systems

## Digitisation

- The turning off of analogue services in favour of digital transmission and the issue of new licences to new participants (particularly in emerging markets) creates the need for new systems
  - Provides opportunities for our NaviBilling and ICC products

## Power of Choice – Australia

- Energy Retailers (rather than Distributors) will have choice of meter provider – enabling them to provide different pricing structures to consumers
- Drives the need for Distributors, Retailers and new market entrants to have compliant systems to support this initiative – providing the opportunity for development services and new deployments

## Electricity deregulation – Japan

- Effective April 2016, new entrants can enter the Japanese retail electricity market, enabling consumers to choose their power supplier
- Partnering with Toshiba in this market

**We love change, competition and complexity**

# About Hansen

- 40+ years in operation
- Leading global provider of billing and customer care solutions to 4 verticals: energy, water, telcos, Pay TV
- 800+ team members around the world
- ~200 customers in 45+ countries
- ~A\$700m market capitalisation

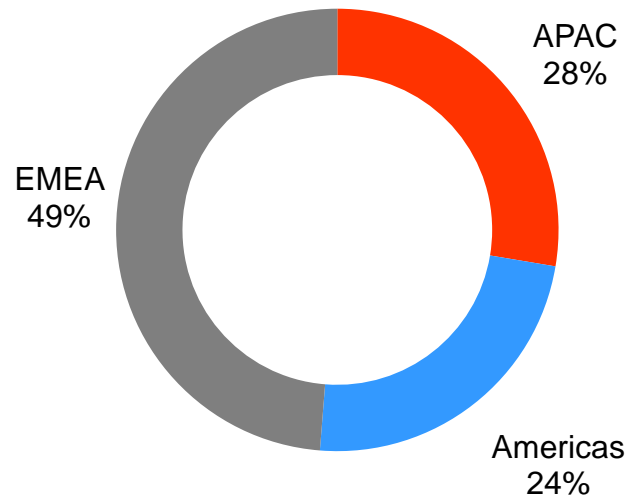
Revenue FY16

**\$149m**

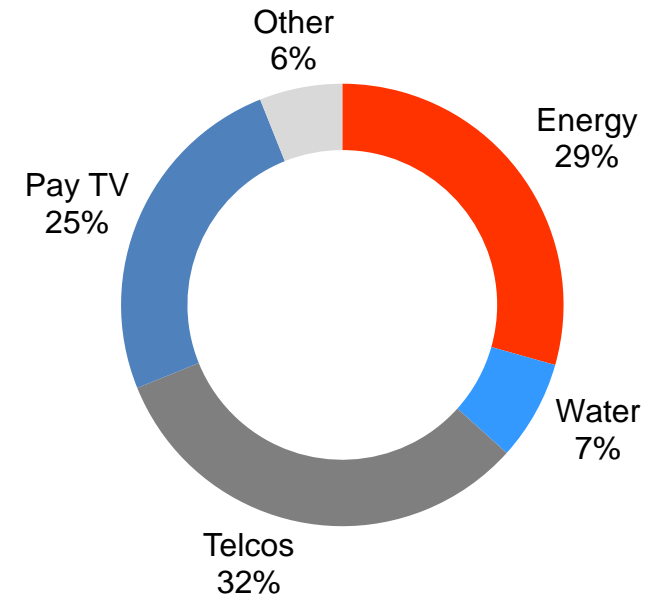
EBITDA FY16

**\$45.4m**

Revenue by Region



Revenue by Vertical



# Long term vision

We are committed to growing our business and delivering value to shareholders by:

- 1 Servicing our existing customers exceptionally well
- 2 Investing in R&D to ensure we continue to have best of breed solutions
- 3 Increasing our recurring revenue streams
- 4 Developing our people and building systems to support our growth
- 5 Continued targeted strategic acquisitions to extend the Hansen footprint

**We take a 10+ year view with what we do**